

## Scott A. Forman

Shareholder

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#### **Overview**

As Chief Data Officer, Scott Forman led Littler's data strategy, including how the firm uses data to improve internal business functions and client service delivery. He provided strategic direction on the creation of data-driven solutions that add value for clients and optimize internal processes. Scott also leads a cross-functional data governance program, manages a team of data scientists, and directs how the firm identifies, captures, classifies, maintains and applies data and information.

Scott's forward-thinking and innovative approach to developing data-driven solutions and leveraging data assets internally and externally is shaped by his nearly 30 years of experience as a litigator and advisor. He has successfully represented clients in jury trials, class actions, appeals, and arbitrations and provided counsel across a wide-range of employment matters. Combining his depth of knowledge and experience managing large case teams with a data-driven approach, Scott has created award-winning solutions and processes that enhance legal strategies, identify potential problems before they escalate into larger issues and help companies better manage their workforces. His contributions have helped position Littler as one of the industry's leading innovative law firms.

Prior to serving as Chief Data Officer, Scott's role focused on guiding Littler's innovation strategy and developing technology and data-driven solutions that improve the delivery of legal services and enhance operational efficiency. He is the founder of Littler's <u>Littler CaseSmart</u>—(LCS), VirtualBinder, and <u>Littler onDemand</u> (LoD) platforms.

LCS uses proprietary technology, innovative staffing models and reengineered legal processes to better manage employment litigation. LoD leverages a similar combination of data-driven tools and optimized processes for delivering employment law advice and counsel. In addition to providing greater value and high-quality legal services, both solutions deliver critical data analytics and insights to help clients identify trends, manage risk and drive stronger business decisions.

VirtualBinder is a first-of-its-kind case management and data collection system that has also supported the continued expansion of Littler's data ecosystem. The technology platform streamlines internal processes for managing litigation matters and provides data-driven insights, while increasing consistency and maximizing efficiency through automated workflows.



Scott is a founding member of the firm's Innovation Advisory Council and previously served on Littler's Board of Directors. Additionally, he is a founding member of Littler's Miami office and its former office managing shareholder. He is also a former co-chair of the firm's Retail Practice Group.

He has received numerous awards for his innovative approach and the data-driven platforms he has created, including from the Association of Corporate Counsel, College of Law Practice Management, *Financial Times*, International Legal Technology Association, *Law360* and *National Law Journal*. Widely regarded as a leading authority on data analytics and innovation in the legal industry, Scott is regularly quoted and published on data analytics, legal operations and related issues.

# **Professional and Community Affiliations**

- Member, National Association of Professional Employer Organizations
- Member, Labor and Employment Law Section, Florida Bar

# **Events & Speaking Engagements**

Trends in Profitability, Pricing and Using Data from the Client and Advisors' Viewpoint
Sandpiper Partners Fourth Annual Managing Law Firm Profitability, Pricing and Data Analytics Conference
June 9, 2021

## Using Data Analytics in a Pandemic Landscape and Beyond COVID

Sandpiper Partners Fourth Annual Managing Law Firm Profitability, Pricing and Data Analytics Conference June 9, 2021

Restructuring Your Workforce: Proactive Planning to Safeguard Your Business June 15, 2020

## Disruption in the Delivery of Legal Services Conference

Sandpiper Partners, LLC February 26, 2016

## Recognition

- Named, Employment Law Trailblazer The National Law Journal, 2020
- Winner, Digitising the Practice of Law Award (Littler onDemand) North America Innovative Lawyers Report, Financial Times. 2020
- Named, Data-Driven Lawyer Law360, 2018
- Winner, ACC Value Champion Award (Littler CaseSmart) Association of Corporate Counsel, 2017
- Commended, Data, Knowledge and Intelligence sub-category (VirtualBinder) | Highly Commended, New Products and Services sub-category (Littler CaseSmart) North America Innovative Lawyers Report, Financial Times, 2017
- Finalist, Leadership Award | Finalist, Innovative Project of the Year Internal/Firm-Facing Category (VirtualBinder)

  Distinguished Peer Awards, International Legal Technology Association, 2017
- Named *Fastcase 50*, 2015



- Named, 10 Most Innovative Individuals North American Innovative Lawyers Report, Financial Times, 2015
- Named, Litigation Trailblazer The National Law Journal, 2015
- Winner, InnovAction Award (Littler CaseSmart) College of Law Practice Management, 2012
- Named, The Best Lawyers in America®, 2013-2025
- Named, Top Attorney South Florida Legal Guide, 2012-2021
- Named, Top Lawyer, Labor & Employment, South Florida Business Journal, 2010-2014
- Named, Up & Comer, Labor & Employment, South Florida Business Journal, 2004-2009
- Recipient, Leo Goodwin Legal Scholarship for Academic Performance

#### **Education**

J.D., Nova Southeastern University, 1995

B.S., University of Florida, 1991

## **Bar Admissions**

Florida

#### **Courts**

- U.S. Court of Appeals, 2nd Circuit
- U.S. Court of Appeals, 4th Circuit
- U.S. Court of Appeals, 5th Circuit
- U.S. Court of Appeals, 10th Circuit
- U.S. Court of Appeals, 11th Circuit
- U.S. District Court, Southern District of Florida
- U.S. District Court, Middle District of Florida
- U.S. District Court, Northern District of Florida
- U.S. District Court, Northern District of Texas
- U.S. District Court. Eastern District of Texas
- U.S. District Court, Southern District of Texas
- U.S. District Court, Western District of Texas
- U.S. District Court, District of Colorado

#### **Publications & Press**

#### Legal Tech's Predictions for the Business of Law in 2024

In the News

January 17, 2024

#### **Law Firm Data Scientists Are Letting Loose**

In the News

June 7, 2023



#### Legal Tech's Predictions for the Business of Law in 2023

In the News

January 4, 2023

## How the Meaning of Law Firm 'Culture' Evolved in 2022

In the News

December 16, 2022

## A Canary in a Coal Mine: Using Data to Identify Early Indicators of Risk

External Publication

August 30, 2022

## As Demand for Data Scientists Grows, the Legal Market May Have an Advantage

In the News

July 12, 2022

## Littler's First Chief Data Officer Discusses Firm's Data Evolution, Future Development Plans

In the News

May 23, 2022

## Littler Names Shareholder Scott Forman as First Chief Data Officer

Press Release

May 19, 2022

# Why Littler Launched Alternative Staffing Models for Attorneys

In the News

April 8, 2022

#### LegalTech's Predictions for Business of Law and ALSPs in 2022

In the News

January 7, 2022

## Best Lawyers in America© 2022 Edition Honors More Than 240 Littler Lawyers

Press Release

August 19, 2021

# Stephanie Sarantopoulos Named Littler onDemand Program Director

Press Release

June 11, 2021

#### Littler Announces Program Director Elevations Within Littler CaseSmart and Littler onDemand

Press Release



May 24, 2021

## **Data-Driven Insights: Taking Collaboration to the Next Level**

External Publication

April 19, 2021

## Legal Tech's Predictions for Business of Law and ALSPs in 2021

In the News

January 7, 2021

## Littler Recognized as Top Digital Law Firm in Financial Times 2020 North America Innovative Lawyers Report

Press Release

December 11, 2020

## Best Lawyers in America© 2021 Edition Honors More Than 250 Littler Lawyers

Press Release

August 20, 2020

# Littler CaseSmart® Celebrates 10th Anniversary

Press Release

August 12, 2020

## Is The Pandemic Ushering In A New Normal For The Legal Profession?

In the News

July 30, 2020

#### Will the COVID-19 pandemic fundamentally remake the legal industry?

In the News

July 28, 2020

#### Amid Belt-Tightening, More Firms Rely on Analytics to Manage Clients' Restructuring Risk

In the News

June 10, 2020

## **Littler Launches Holistic Workforce Restructuring Solution**

Press Release

May 28, 2020

#### Lawyering Through Covid-19: What We've Heard From the Practices

In the News

May 28, 2020



#### **Employment Firms Forced to Scale Legal Advice Amid Jobs Crisis**

In the News

April 9, 2020

## Managing Workplace Issues Amid Declining Budgets and Resources

External Publication

March 30, 2020

## The Skills Every Future Lawyer Needs

In the News

February 10, 2020

## **How to Use Data to Make Better Workplace Decisions**

External Publication

February 6, 2020

## Best Lawyers in America© 2020 Edition Honors More Than 200 Littler Lawyers; 14 Named Lawyer of the Year

Press Release

August 15, 2019

#### New Littler 'On Demand' App Has a Human Side: Shift Lawyers

In the News

May 22, 2019

## Littler launches new data-driven app

In the News

May 14, 2019

#### BigLaw firm's new app for clients generates answers from database and on-demand lawyers

In the News

May 10, 2019

## Introducing Littler onDemand: A Data-Driven Solution for Employment Law Advice and Counsel

Press Release

May 9, 2019

# Littler Introduces Littler onDemand: A Data-Driven Tool for Advice and Counsel on Employment Law

In the News

May 9, 2019

#### Workplace Legal Problems? There's A Law Firm App For That

In the News



May 9, 2019

#### New Littler 'On Demand' App Has a Human Side: Shift Lawyers

In the News

May 9, 2019

# Littler Survey Finds Employers Responding to Robust Federal Enforcement, Active State Legislatures and Ongoing #MeToo Movement

Press Release

May 8, 2019

## **Algorithms Fall Short in Predicting Litigation Outcomes**

In the News

September 1, 2018

#### Best Lawyers in America© 2019 Edition Honors More Than 200 Littler Lawyers

Press Release

August 15, 2018

## **Q&A With Hearst's Legal Operations Director**

External Publication

June 11, 2018

#### How to Foster An Innovative Law Firm Environment

In the News

April 11, 2018

### **Building Consensus and Driving Change**

External Publication

February 1, 2018

# **Three Ways Data Can Improve Legal Operations**

External Publication

December 1, 2017

## Rolling Out New Technology? Don't Forget About Internal Buy-in

External Publication

November 28, 2017

#### How Unbundling is Reshaping the Legal Industry

External Publication

August 22, 2017



## Best Lawyers in America© 2018 Edition Honors More Than 200 Littler Lawyers

Press Release

August 17, 2017

## Littler Recognized as ACC Value Champion

Press Release

May 19, 2017

## Why Law Firms Can (and Should) Offer Alternative Career Tracks

External Publication

April 26, 2017

## Lagging in E-Discovery Metrics, but Beating Firms in Business Intelligence Tech Adoption

In the News

January 30, 2017

## Legal Tech Download: New Startup Lab And Robot Ethics

In the News

January 18, 2017

#### Littler CaseSmart® Expands to Class and Collective Action Litigation

Press Release

January 17, 2017

## Managing Litigation and Benchmarking Through Big Data

External Publication

January 5, 2017

#### **Data Can Help Hotel Executives Manage Workforce**

In the News

October 29, 2016

## Pricing Technology Innovation Yields Further Collaboration Among Clients & Law Firms

In the News

October 24, 2016

## **Lawyers Want Flexible Work Too**

External Publication

October 17, 2016

# **Sharing Knowledge and Producing Innovative Solutions**

In the News



September 26, 2016

# Lawyers Raise Doubts About Peter Thiel-funded Legalist's Algorithmic Risk Assessment Tool

In the News

September 14, 2016

## **Putting Products into Services**

In the News

September 1, 2016

## The Best Lawyers in America© Honors More Than 180 Littler Lawyers in Its 2017 Edition

Press Release

August 16, 2016

## Controlling Escalating Legal Costs through People, Process and Technology

External Publication

June 30, 2016

# Perspective: How Law Firms Can Embrace Unbundling

External Publication

May 4, 2016

## **Big Data in Employment**

External Publication

February 26, 2016

#### **Cognitive Computing on the Rise**

In the News

February 1, 2016

#### Predator Not Prey: Why You Should Disrupt Your Own Company

In the News

December 29, 2015

## Littler Recognized as a Top Law Firm for Innovation by the Financial Times

Press Release

December 11, 2015

#### Innovative Lawyers Award Winner Catches the Mood of an Age

In the News

December 8, 2015



#### **Litigation Trailblazers: Scott A. Forman**

In the News

December 7, 2015

# Some Big Firms are Finding Profit in Commoditized Work

In the News

November 1, 2015

## **Benefit of Counsel: Optimizing Big Data**

External Publication

November 1, 2015

## Using Big Data to Manage a Supermarket's Workforce

External Publication

October 21, 2015

## Littler Attorneys Recognized in the Best Lawyers in America© 2016 Edition

Press Release

August 18, 2015

## Data Analytics Gaining Ground, But Bold Promises Need Validation

In the News

July 20, 2015

# Littler Shareholders Scott Forman and Garry Mathiason Recognized as "Fastcase 50" Legal Innovators

Press Release

July 16, 2015

## In lean times, a lean approach to legal work

In the News

June 1, 2015

## The Future of Compliance

In the News

May 1, 2015

## **Technology Digest**

Legaltech news

April 1, 2015

#### Littler's CaseSmart Platform Drives Efficiency, Work/Life Balance

In the News



March 13, 2015

#### **Law Firm Programs Cater to Working Moms**

In the News January 30, 2015

## Ahead Of The Curve: Three Big Innovators In Big Law

In the News August 24, 2014

## Littler Attorneys Included in the Best Lawyers in America© 2015 Edition

Press Release August 18, 2014

## **Advantages of Case Management Platform Shared by Clients**

In the News April 1, 2014

## **Cautious Endorsement of Legal Project Management**

In the News April 1, 2014

#### Littler Names Lisa "Lee" Schreter as Chair of Board of Directors

Press Release January 28, 2014

#### Littler Attorneys Named in Best Lawyers in America® 2014 Edition

Press Release August 15, 2013

#### Best Lawyers in America® Names 164 Littler Attorneys to 2013 Edition

Press Release September 7, 2012

## Scott Forman Takes the Helm of Littler's Miami Office

Press Release September 15, 2011

## **Chambers USA Honors Littler And Its Attorneys**

Press Release June 27, 2011