

Michael R. Gotzler

Shareholder Co-Chair, Contractors, Staffing and Contingent Workers Practice Group

44 East Mifflin Street Suite 401 Madison, WI 53703 111 East Kilbourn Avenue Suite 1000 Milwaukee, WI 53202 main: +1 (608) 287-3700 direct: (608) 287-3701 fax: +1 (414) 291-5526 mgotzler@littler.com



Practice Areas

Labor Management Relations Leave and Accommodation Contractors, Staffing and Contingent Workers Litigation and Trials Discrimination and Harassment Healthcare

Overview

Michael R. Gotzler has focused his entire career, including 10 years as an in-house General Counsel, representing employers in all aspects of labor and employment matters.

Mike relies on his wide-ranging practice experience, exceptional client service, and enthusiasm to identify and develop practical and real-world solutions. Mike works with employers of varying sizes and industries to focus on balancing business realities with legal compliance and risk management.

For unionized employers, Mike frequently serves or supports collective bargaining negotiations and provides representation in arbitration hearings. He has prevailed at labor arbitrations that permitted companies to continue subcontracting their non-core services, obtained a full dismissal of all NLRB complaints including allegations of unlawful terminations following 7-day hearing, and helped a multi-state health care system successfully respond to a multi-facility union organizing drive.



As Co-Chair of the firm's Contingent Workforce practice group, Mike has particular experience and skill in responding to claims and issues surrounding joint and co-employment, the use of third party workers, independent contractors, and outsourced HR services. He has presented at national conferences, represented businesses at White House briefings, participated on panels and has been regularly interviewed and quoted as a result. He has successfully defended and litigated multi-million-dollar independent contractor misclassification cases, advised a 50-state organization with dozens of separate business entities on creating a captive PEO arrangement to realize cost savings and integrate HR and tax systems, and managed a cross-border staffing project that involved the engagement of EOR and PEO service providers across two dozen jurisdictions.

Mike has secured dismissals of dozens of harassment and discrimination claims brought before various administrative agencies, obtained summary judgment in a case alleging a CEO engaged in sexual harassment, and managed executive-level investigations involving in-house counsel and compliance directors.

To help his clients minimize claims, Mike has designed and delivered a wide range of preventive HR training courses, including anti-harassment courses designed with EEOC involvement and approval. Mike was one of the first individuals selected to deliver sexual harassment training as part of a nationwide conciliation agreement, under which the employer was required to provide EEOC-approved training to more than 100,000 employees.

Mike serves as the Wisconsin coordinator and liaison for Littler's Workplace Policy Institute (WPI). Mike focuses on Wisconsin state legislative and regulatory developments in employment and labor law, as well as municipal ordinances and regulation of the workplace. He assists the employer community in understanding and impacting Wisconsin legislation before it becomes law.

Mike was Littler's first attorney in the Madison, Wisconsin, office. Prior to joining Littler, Mike was General Counsel of a company that provided temporary staffing, executive recruiting, HR consulting and integrated HR (PEO) services throughout the U.S. He was also shareholder at another firm that focused exclusively on labor and employment matters on behalf of employers.

Professional and Community Affiliations

- Appointed Member, State of Wisconsin, Unemployment Insurance Council, 2011-present
- Member, Labor and Employment Section, State Bar of Wisconsin, 2012-present
- Director, Wisconsin Association of Staffing Services (ASA affiliate), 2008-present
- Member, Madison Rotary Board of Directors, 2005-present
- Chair, Annual Youth Ethics Symposium, Madison Rotary, 2019-2024
- Trustee, Madison Rotary Foundation, 2020-2024
- Member, Legal Advisory Council, National Association of Professional Employer Organizations (NAPEO), 2006-2019, 2023-present
- Director, Juvenile Diabetes Research Foundation (JDRF), Western Wisconsin, 2014-2020; Board President, 2017-2018
- Director, Wisconsin Historical Foundation, 2005-2014

Events & Speaking Engagements



Employment Law Update and Look Ahead to 2025

GMA SHRM Annual Legal Conference, Madison, WI November 19, 2024

Employment Law Update

WASS Annual Legal & Legislative Conference, Milwaukee WI November 14, 2024

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA October 18, 2024

Navigating the New Normal: Understanding Union Activity in the Contingent Workforce

SIA North America Summit, Dallas, TX September 17, 2024

12th Annual Brewers Briefing Milwaukee, WI July 31, 2024

What's New on the Employment Law Front for In-House Leaders Madison, WI June 27, 2024

Best Practices for Leveraging Staffing Firms, Contractors, and Platform Solutions

Littler Executive Employer Conference, Phoenix, AZ May 8, 2024

Hot Topics in Labor & Employment Law for Wisconsin Employers

Wisconsin Manufacturers & Commerce Annual Workforce & HR Conference, Madison, WI May 2, 2024

National Labor Relations Board Update Wisconsin Manufacturers & Commerce October 12, 2023

From the Provider Perspective: Updates on Contingent Workforce Laws September 19, 2023

Littler Summer Kickoff and Employment Law Update Madison, WI May 31, 2023



Annual Case Law Update

NAPEO Legal & Legislative PEO Capitol Summit, Washington D.C. May 25, 2023

Surveys Says – Emerging Trends and Gotchas Every Staffing Agency Should Know

ASA Annual Staffing Law Conference, Washington D.C. May 19, 2023

2023 Hot HR Topics

Wisconsin Manufacturers & Commerce Annual Workforce & HR Conference, Madison, WI May 17, 2023

The Rise and Risks of Leveraging Contingent Workers

Littler Executive Employer Conference, Phoenix, AZ May 12, 2023

The Rise and Risks of Leveraging Contingent Workers

Littler Executive Employer Conference, Phoenix, AZ May 11, 2023

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA April 27, 2023

The Risks and Rise of Contingent Workers

April 25, 2023

Employment Law Update and a Peek Ahead

Madison, WI October 5, 2022

10th Annual Brewers Briefing Labor & Employment Law Conference

Milwaukee, WI July 27, 2022

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA July 19, 2022

Littler Summer Kickoff and Employment Law Update

Madison, WI June 8, 2022



NLRB Update

Wisconsin Manufacturers and Commerce, Madison, WI June 1, 2022

Top-10 Predictions for the Future of Nontraditional Work Relationships

Littler Executive Employer Conference May 6, 2022

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA April 19, 2022

COVID-19 Has Reshuffled the HR Deck: Remote Work, Vaccination, Testing & More

WMC Workforce and HR Conference, Madison, WI March 2, 2022

Future of Work and The Wandering Worker

WASS Legal & Legislative Conference November 11, 2021

OSHA Publishes Emergency Rule on Vaccine and Testing Mandates for Large Employers

Wisconsin Manufacturers and Commerce Webinar November 8, 2021

An Overview of PCA: A New Day for Employers at the NLRB

Annual ACC-Wisconsin Legal Conference, Elkhart Lake, WI November 5, 2021

Employment Law Update

CUNA Annual Attorneys' Conference October 26, 2021

2021 Upper Midwest Virtual Regional Employer Conference

Minneapolis, MN October 20, 2021

Clearing the Haze: Understanding Marijuana in the Workplace

Wisconsin State SHRM Conference, Wisconsin Dells, WI October 14, 2021

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA



July 20, 2021

Legal Considerations for a Remote or Wandering Workforce

Future of Work Conference, University of Wisconsin Business Consortium June 15, 2021

Returning to Work from COVID-19 Plus Other Challenges for Wisconsin Employers

WMC Annual Human Resources Conference May 4, 2021

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA April 13, 2021

What to Expect Under the Biden Administration

WASS Legal & Legislative Update March 9, 2021

The COVID-19 Vaccine – Legal and Practical Implications

QPS Employment Forum, Milwaukee WI February 23, 2021

The COVID-19 Vaccine – Legal and Practical Implications in Wisconsin and Beyond

February 8, 2021

The COVID-19 Vaccine – Legal and Practical Implications

Wisconsin Manufacturers & Commerce COVID-19 Update January 20, 2021

Wisconsin State Law Update

Metro Milwaukee SHRM Legislative Update Conference December 2, 2020

Employment Law Year in Review – Sneak Peek at 2021

GMA-SHRM Legal & Legislative 2020 November 17, 2020

Employee Handbooks: The COVID Edition!

WASS Legal & Legislative Conference November 12, 2020



2020 Hot Topics in Minnesota and Wisconsin Employment Law

Littler's Upper Midwest Employer Conference November 11, 2020

Employment Law Update

CUNA Annual Attorneys' Conference October 26, 2020

Ethical Issues Arising in Workplace Investigations

ACC Wisconsin Annual Conference, Milwaukee, WI August 28, 2020

COVID-19 Litigation Trends and Recent Employment Law Changes

Wisconsin Manufacturers & Commerce COVID-19 Update, Madison, WI August 12, 2020

Getting Back to Work in Wisconsin – Lawfully

May 29, 2020

Back to Work? Assessing Whether, When and How to Reopen for Business?

WASS Power 20 Series, Milwaukee WI April 28, 2020

Practical Advice for Employers Facing the COVID-19 Pandemic

QPS Employment Forum, Milwaukee WI April 13, 2020

Clearing the Weeds: Making Sense of Marijuana Legalization Laws

MRA Annual Employment Law Conference, Milwaukee WI February 20, 2020

Ethics in Action Annual Rotary Ethics Symposium, Madison, WI February 14, 2020

Marijuana and the Workplace: What Employers Need to Know

Wisconsin Manufacturers and Commerce, Madison, WI January 21, 2020

Clearing the Weeds: Making Sense of Marijuana Legalization Laws

Wisconsin Association of Staffing Services Annual Legal & Legislative Conference, Madison, WI November 14, 2019



Ethical Considerations in Employment Arbitration

Association of Corporate Counsel – Wisconsin Annual Ethics Seminar, Milwaukee, WI November 5, 2019

The Good, the Bad, and the Ugly: Recent Developments on Independent Contractors

Wisconsin State SHRM Conference, Wisconsin Dells, WI October 17, 2019

Marijuana Legalization Workplace Challenges

Manufacturing Business Alliance, Beaver Dam, WI August 6, 2019

Marijuana Legalization Workplace Challenges

Littler Brewer Briefing, Milwaukee, WI July 17, 2019

Contingent Workforce Risk Management Workshop

Staffing Industry Analysts Conference, Atlanta, GA April 24, 2019

#MeToo - Navigating the New Era of Workplace Harassment

MRA Annual Iowa Employment Law Conference, Bettendorf, IA February 7, 2019

Managing Risks of Using External Workers

Sheboygan Area SHRM Monthly Meeting, Sheboygan, WI January 17, 2019

Background Checks: Industry Trends and Legal Issues

Wisconsin Association of Staffing Services Legal & Legislative Conference, Madison, WI November 15, 2018

Independent Contractor Challenges

American Payroll Association, Madison, WI August 9, 2018

Responding to Sexual Harassment Complaints in the #MeToo Era

Middleton Chamber of Commerce, Middleton, WI July 11, 2018

Is the Gig Up? Compliance and the Independent Contractor

Wisconsin State Bar Association, Madison, WI



May 23, 2018

Responding to Sexual Harassment in the #MeToo Era

Tri-State Human Resources Association, Dubuque, IA May 10, 2018

Employment Law & HR Best Practices for Non-Profits

Wegner Leadership Series, Milwaukee, WI February 13, 2018

Employment Law & HR Best Practices for Non-Profits

Wegner Leadership Series, Madison, WI January 16, 2018

Where Did Your Employees Go? Leaves of Absence and Independent Contractors

Risk Management Conference, Madison, WI December 12, 2017

Staffing Industry Challenges and Opportunities

Wisconsin Association of Staffing Services, Annual Legal & Legislative Conference, Madison, WI November 16, 2017

Employment Law Update

NAPEO (National Association of Professional Employer Organizations) Midwest Conference, Chicago, IL September 27, 2017

OSHA's Temporary Worker Initiative

Wausau Employer Safety Council, Wausau, WI September 20, 2017

Unemployment Insurance Law Update

Wisconsin Manufacturers & Commerce (WMC) Policy Day, Madison, WI August 16, 2017

Investigations in the Staffing Industry

Wisconsin Association of Staffing Services Webinar, Milwaukee, WI June 14, 2017

Compensation Analysis and Wage & Hour Risk Management

Dodge County SHRM, Beaver Dam, WI May 10, 2017



Employment Law Challenges in the Staffing Industry

Midwest Staffing Conference, Chicago, IL April 6, 2017

Most Pressing Legal Issues for HR Professionals

University of Wisconsin Business School, Madison, WI September 21, 2016

The New FLSA Exemption Rule – Impact on the Staffing Industry

Wisconsin Association of Staffing Services Webinar, Milwaukee, WI June 23, 2016

The New FLSA Exemption Rule – Impact on Non-Profit Employers

Madison, WI June 8, 2016

Legal Aspects of Workplace Investigations

Metro Milwaukee SHRM and ASIS Investigations Conference, Milwaukee, WI May 26, 2016

Independent Contractors - Growing Challenges

National Association of Professional Employer Organizations (NAPEO) Annual Legal Conference, Washington, D.C. May 17-18, 2016

FLSA Exemption Overhaul – What HR Executives Need to Know

Madison HR Executives Roundtable, Madison, WI May 13, 2016

The Most Pressing Employment Law Issues for 2016

Wisconsin Association of Staffing Services – Annual Legal Conference, Madison, WI January 20, 2016

Assessing the ACA WisBusiness Expert Panel, Madison, WI March 23, 2015

Legal Issues in the Staffing and Recruiting Industries

University of Wisconsin Business School, Madison, WI February 2, 2015

Recognition



- Awarded, AV[®] Peer Review Rating Martindale-Hubbell
- Named, Top Rated Labor & Employment Lawyers American Lawyer
- Named, Greater Madison "40 Under 40"
- Named, Leadership Greater Madison

Education

- J.D., University of Wisconsin Law School, 1997, with honors
- B.A., University of Wisconsin-Milwaukee, 1993, summa cum laude, Honors College, Phi Beta Kappa

Bar Admissions

Wisconsin Illinois

Courts

- U.S. Court of Appeals, 7th Circuit
- U.S. District Court, Eastern District of Wisconsin
- U.S. District Court, Western District of Wisconsin
- U.S. District Court, Northern District of Illinois
- U.S. District Court, Central District of Illinois

Publications & Press

5 Things to Know About the Independent Contractor Rule

In the News January 25, 2024

NLRB Case Modifies Independent Contractor Standard

In the News June 14, 2023

Wisconsin Supreme Court Eases the Burden for Employers Defending Arrest and Conviction Record Discrimination Claims Under State Law Littler ASAP

March 11, 2022

Noncompete Agreements Under Fire In the News November 1, 2021

Nothing But Cons in the PRO Act for Employers In the News



May 3, 2021

Top 10 Employment Risks for 2021 *External Publication*

February 17, 2021

Littler Announces New Shareholders and Principals Elevating 26 Attorneys

Press Release January 4, 2021

New Separation Notice Requirement for Wisconsin Employers

Littler ASAP October 14, 2020

Legal, HR Headaches of COVID-19 In the News

September 3, 2020

New Wisconsin Unemployment Insurance Charging Process Requires Immediate Employer Action

Littler ASAP August 5, 2020

Federal law now protects LGBTQ workers from discrimination; what does it mean for Madison employers? *In the News* June 22, 2020

Temporary Worker FFCRA Leave Rights and Joint Employer Challenges

Littler ASAP June 3, 2020

Work-share takes off with federal COVID-19 changes

In the News May 26, 2020

Wisconsin Supreme Court Strikes Down COVID-19 Safer-at-Home Order: Considerations for Wisconsin

Employers

Littler ASAP May 14, 2020

Wisconsin Employers Making the Best of the Worst: Implementing a Work-Share Program

Littler ASAP April 29, 2020



New Wisconsin COVID-19 law includes critical employment provisions

External Publication April 22, 2020

New Wisconsin COVID-19 Law Includes Critical Employment Provisions

Littler ASAP April 16, 2020

New Wisconsin Governor Launches Worker Misclassification Enforcement Effort

Littler ASAP April 24, 2019

NLRB's New Test Largely Upheld, But Questions Persist External Publication April 1, 2019

Up in smoke? New Wisconsin governor proposes marijuana legalization and host of new employment laws External Publication March 19, 2019

Up in Smoke? New Wisconsin Governor Proposes Marijuana Legalization and Host of New Employment Laws Littler ASAP March 11, 2019

Littler Launches Madison Office with Addition of Special Counsel Michael Gotzler

Press Release December 3, 2018

When a Bedrock Principle Gets Shaken PEO Insider

May 2018

Law Fix for Wisconsin Workers' Compensation

American Staffing Association's Staffing Success April 2018

Impact of Wisconsin Employment Law Preemption Bill InBusiness March 28, 2018



DOL's Final Rule on Overtime Exemptions

PEO Insider October 2016

Persuader Reporting – Worse Than ACA Reporting?

PEO Insider May 2016

Hiring with Conviction

InBusiness June 2015

Achievements and Pitfalls of Obamacare

Wisconsin State Journal March 29, 2015

Supreme Court Ruling on Obamacare Could Cause Chaos, Experts Say

The Capital Times March 24, 2015

Experts Divided on Fallout from Potential Supreme Court ACA Ruling

WisBusiness March 24, 2015