

# Barry A. Hartstein

Shareholder
Co-Chair, EEO & Diversity Practice Group

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## **Focus Areas**

Background Checks
Discrimination and Harassment
Class Action
Wage and Hour
Retail

## **Overview**

Barry Hartstein serves as Co-Chair of Littler's EEO and Diversity Practice and has earned a national reputation for his work; a career that includes more than 40 years of counseling and representing employers in a broad range of employment law matters.

He has long been recognized for client service, which included serving as the client relationship partner when Littler was honored by the Association of Corporate Counsel (ACC) as an "ACC Value Champion" for law department/law firm collaboration for "driving value, while controlling legal spending and producing better results." As relationship partner for another client, Littler was honored as the "Legal Group MVP."

Barry is recognized as one of the country's thought leaders in dealing with the EEOC. In January 2023, Littler was selected as one of "Law360's 2022 Employment Groups of the Year," and Barry's successful resolution of a nationwide EEOC claim was listed as one of the highlights leading to Littler's selection for this award. Barry also has been ranked by Chambers and Partners as one of the leading labor and employment attorneys in the USA edition for 22 years, and the 2024 edition commented that "Barry Hartstein is noted for his vast experience in dealing with EEOC matters." Barry has served as Co-Chair of Littler's EEO & Diversity Practice for over 10 years. He developed and serves as Executive Editor of Littler's Annual Report on EEOC Developments, which monitors all EEOC court filings, court opinions, EEOC settlements and



significant administrative matters involving EEOC policies and procedures. Littler has published this Annual Report since 2011.

A significant part of Barry's practice involves day-to-day interaction with the EEOC, particularly dealing with systemic-related charges and/or related investigations by the EEOC. Barry's ongoing practice involves the defense and/or role as a problem solver in the resolution of various EEOC systemic investigations and/or litigation around the country. Over the years, Barry has been involved in handling and resolving a broad range of EEOC systemic claims.

#### **Selected Matters**

- Retained as co-counsel following a reasonable cause finding and filing of a pattern or practice lawsuit by the EEOC
  in the Northern District of Georgia involving alleged discrimination against females for driver positions, in which his
  relationship with the EEOC contributed to the EEOC's agreement to stay the litigation following a motion to dismiss
  by the employer, and led to retention of a private mediator, settlement and entering into a consent decree.
- Retained following reasonable cause finding involving ten separate ADA charges that were consolidated for
  conciliation based on finding of nationwide pattern or practice of denial of reasonable accommodations to those
  with disabilities as well as pregnant employees, which resulted in lengthy conciliation process and conciliation
  agreement with EEOC.
- Following a reasonable cause finding, Barry was substituted as counsel in a race discrimination pattern or practice failure to hire claim by the EEOC's Chicago District Office involving a technology company, which resulted in a lengthy conciliation process and the parties entering into a conciliation agreement in which Barry has continued as the Company's compliance counsel in working with the EEOC.
- Retained as settlement counsel by a national retailer in tandem with the former Governor of Missouri, following
  nearly six years of litigation involving a nationwide race discrimination failure to hire lawsuit involving the EEOC's
  Houston District Office, in which the litigation was stayed and the parties entered into private mediation and the
  parties successfully resolved the matter by entering into a Consent Decree, in which Barry thereafter served as
  compliance counsel during the term of the Consent Decree.
- Successfully handled consolidated charges that included a Commissioner's Charge alleging discrimination based
  on race, sex and national origin, an ADEA Directed Investigation and individual race discrimination charges by
  three charging parties against a major staffing firm by the EEOC's Denver Field Office, and following a multi-year
  investigation by the EEOC, resulted in a favorable settlement that solely involved certain compliance obligations



and no monetary payments tied to the Commissioner's charge and ADEA Directed Investigation and merely involved settlement payments to the three charging parties.

- Retained by the insurer to serve as co-counsel for a nationwide chain of discount stores after six years of litigation
  in the Northern District of Illinois involving alleged discrimination in hiring practices against African American
  applicants based on the use of criminal background checks, and resulted in a subsequent stay, private mediation
  and the parties entering into a consent decree.
- Retained as co-counsel to handle an EEOC Commissioner's charge pursued by the EEOC San Francisco District
  Office involving claims of systemic sexual harassment by a global technology firm, which subsequently resulted in
  outreach to the EEOC Commissioner and District Director, which subsequently resulted in the parties agreeing to
  private mediation and a conciliation agreement with the EEOC.
- Retained following notice of an ADEA directed investigation against a national restaurant chain, which followed
  a lengthy and ongoing investigation of an individual age discrimination charge, which were consolidated for
  investigation, and Barry subsequently negotiated limiting the investigation to the individual charge and various
  California operations, and despite reasonable cause findings, the ADEA directed investigation solely resulted in
  compliance obligations and no monetary relief, and monetary relief was limited solely to the charging party.

# **Professional and Community Affiliations**

- Member, Labor and Employment Law Section, American Bar Association, Equal Employment Opportunity
   Committee, 1977-present, Management Co-Chair, EEO Committee, 2002-2004; Co-Chair, EEOC Liaison Committee,
   Chicago District Office, 1995-2020; Editorial Board, ABA Journal of Labor and Employment Law, 2016-Present
- Advisory Board, Scheinman Institute on Conflict Resolution, Cornell ILR School, 2008-present
- Life Member, Vice Chair, 2014-2016, Cornell University, Cornell University Council
- Member, Program Chair, 2010-2012, American Employment Law Council, 1995-present
- Alumni Board of Directors, President, 2007-2009, Cornell ILR School, 1995-2011

# Recognition

- Named, The Best Lawyers in America®, 2007-2025
- Ranked, Labor & Employment, Chambers and Partners USA, 2001-2024
- Recipient, Judge William B. Groat Alumni Award, Cornell ILR School, 2011
- Fellow, College of Labor and Employment Lawyers, 1999-present



# **Education**

J.D., Northwestern University School of Law

B.S., Cornell University

## **Bar Admissions**

Illinois

California

# **Courts**

U.S. Court of Appeals, 5th Circuit

U.S. Court of Appeals, 7th Circuit

U.S. Court of Appeals, 8th Circuit

U.S. Court of Appeals, 9th Circuit

U.S. District Court, Northern District of Illinois

U.S. District Court, Northern District of California

U.S. District Court, Eastern District of California

U.S. District Court, Eastern District of Wisconsin

# **Publications & Press**

Challenging Harassment in the Workplace: A Key Priority at the EEOC

Littler Report

July 22, 2024

# Annual Report on EEOC Developments – Fiscal Year 2023

Littler Report

May 6, 2024

#### 5 Takeaways From The EEOC's New Harassment Guidance

Law360 Employment Authority

May 1, 2024

#### **EEOC Updates Workplace Harassment Guidance**

Littler Insight

April 30, 2024

#### High Court Lowers the Bar on Title VII Claims: "Significant" Harm No Longer Required

Littler ASAP

April 18, 2024



#### Annual Report on EEOC Developments – Fiscal Year 2022

Littler Report

April 25, 2023

#### Illinois Equal Pay Certification: A Practical Guide for Employer Compliance

Littler Insight

February 16, 2023

#### Al Algorithms, Strict Place-of-Work Rules Potential Trouble Spots for Employment Claims

Claims Journal

November 14, 2022

#### How the talent squeeze is driving flexible work options

Human Resource Executive

May 13, 2022

# **The Littler Annual Employer Survey 2022**

Littler Report

May 4, 2022

# Littler Survey: Competitive Talent Market and Pandemic Uncertainty Complicate Return-to-Office Policies

Littler Press Release

May 4, 2022

#### Annual Report on EEOC Developments - Fiscal Year 2021

Littler Report

April 26, 2022

#### Illinois DOL Provides Guidance on Equal Pay Registration Certificate Application Process

Littler ASAP

April 20, 2022

#### Firms face tough call on vaccine exemptions

Business Insider

December 1, 2021

#### Employers face tough call on vaccine exemptions

**Business Insurance** 

November 16, 2021



# Biden's vaccine mandate gives Chicago-area employers cover when implementing vaccine requirements

Chicago Tribune

September 10, 2021

## **More Job Listings Mandating COVID-19 Vaccinations**

Workspan Daily

September 1, 2021

#### What Role Do Culture and Morale Play in Vaccine Mandates?

Human Resource Executive

September 1, 2021

#### Illinois Equal Pay Certificate Requirements Amended

Littler Insight

August 24, 2021

#### Littler Survey: Employers Increasingly Consider Vaccine Mandates as COVID-19 Delta Variant Spreads

Littler Press Release

August 23, 2021

# Littler COVID-19 Vaccine Employer Survey Report: Delta Variant Update

Littler Report

August 23, 2021

#### Key Takeaways from the EEOC's Updated Guidance Regarding COVID-19 Vaccinations, Incentives

Littler Insight

June 1, 2021

#### Littler Survey: Employees Want Remote and Hybrid Work More Than Employers Do

Littler Press Release

May 12, 2021

#### The Littler Annual Employer Survey 2021

Littler Report

May 12, 2021

#### Illinois Will Require EEO-1 Transparency and Equal Pay Data

Littler Insight

March 29, 2021



# Annual Report on EEOC Developments – Fiscal Year 2020

Littler Report

March 1, 2021

#### The Littler COVID-19 Vaccine Employer Survey Report

Littler Report

February 9, 2021

#### **EEOC Issues Guidance on COVID-19 Vaccination Policies**

Littler Insight

December 17, 2020

## Mailbag: Can we require that employees receive a COVID-19 vaccine?

HR Dive

October 12, 2020

#### **EEOC Proposes Conciliation Procedures Rule**

Littler Insight

October 9, 2020

# Mandate COVID-19 vaccines for all employees? Like everything, it's complicated

Compliance Week

October 6, 2020

#### Can your employer require you to take a COVID-19 vaccine?

MarketWatch

October 6, 2020

#### **COVID-19 vaccination: Mandatory request or PR nightmare?**

**Human Resources Director** 

September 21, 2020

#### The Race for a COVID-19 Vaccine – Planning for the Employer Response

Littler Report

September 17, 2020

#### **COVID-19 Vaccine Will Mean New Headaches for Employers**

Law360

August 26, 2020



# **Avoiding Discrimination Lawsuits While Addressing the Pandemic**

HR Business Legal Resources

August 14, 2020

#### **EEOC Compliance and the Covid-19 Pandemic**

Today's General Counsel July 21, 2020

## **EEOC Expands Mediation Program During Coronavirus Pandemic**

SHRM Online

July 7, 2020

#### **How to Accommodate At-Risk Workers**

SHRM Online

May 13, 2020

#### 4 Takeaways From EEOC's New At-Risk Worker Guidance

Law360

May 13, 2020

# Bringing select workers back carries litigation risks: Experts

Business Insider

May 12, 2020

#### The Next Normal: A Littler Insight on Returning to Work – EEO Compliance

Littler Insight

May 11, 2020

#### Workplace testing guide may provide target for lawsuits

Business Insider

May 5, 2020

#### Annual Report on EEOC Developments - Fiscal Year 2019

Littler Report

March 5, 2020

#### Best Lawyers in America© 2020 Edition Honors More Than 200 Littler Lawyers; 14 Named Lawyer of the Year

Littler Press Release

August 15, 2019



#### Littler Ranked in 2019 Chambers USA Guide

Littler Press Release April 25, 2019

# **Insights into the Latest EEOC Developments**

HR Daily Advisor February 22, 2019

#### Annual Report on EEOC Developments - Fiscal Year 2018

Littler Report
January 28, 2019

#### EEOC continues 'aggressive litigation' despite Trump administration policies

HR Dive

January 10, 2019

#### No Offense, (Good) Bias Training Is Uncomfortable

Ignites

December 17, 2018

# **EEOC Sexual Harassment Lawsuits Up 50 Percent**

Bizwomen Business Journal
October 10, 2018

#### The #MeToo Effect: Sex Harassment Charges with the EEOC Rose for the First Time in Years

The Washington Post

October 5, 2018

#### **Prepare for EEOC Onsite Visits**

SHRM Online

September 26, 2018

#### Best Lawyers in America© 2019 Edition Honors More Than 200 Littler Lawyers

Littler Press Release

August 15, 2018

#### The end of the resume? Hiring is the midst of a technological revolution with algorithms, chatbots

Chicago Tribune

July 19, 2018



# Littler Attorneys Named in 2018 Who's Who Legal Labour, Employment & Benefits Guide

Littler Press Release

June 5, 2018

#### Littler Survey: Employers Reeling from Regulatory Shifts, New Forces Impacting Workplace

General Counsel News

May 18, 2018

#### **Survey Highlights Top Priorities for Interstate Fleet Business**

Fleet Owner

May 17, 2018

#### Littler Ranked in 2018 Chambers USA Guide

Littler Press Release

May 15, 2018

# Littler Survey Finds Employers Reeling from Regulatory Shifts and New Forces Impacting the Workplace

Littler Press Release

May 2, 2018

# **EEOC Focuses on Preventing Workplace Harassment**

SHRM Online

March 30, 2018

#### **EEOC Enforcement Shift Expected In Trump Admin's 2nd Year**

Law360

March 2, 2018

#### Annual Report on EEOC Developments — Fiscal Year 2017

Littler Report

February 27, 2018

#### When Lawyers Court: Dating in Law Firms

Bloomberg Big Law Business

February 14, 2018

# Challenging Harassment in the Workplace: A Key Priority at the EEOC

Littler Report

January 30, 2018



# **Changes Ahead for EEOC?**

Human Resource Executive Online November 21, 2017

#### The EEOC Under Trump

Today's General Counsel
October 1, 2017

# Littler Attorneys Named in 2017 Who's Who Legal Guide

Littler Press Release September 28, 2017

#### Credit Union Eliminates HR Department, Allegedly for Opposing 'Look Test'

SHRM Online

September 27, 2017

#### Ford Settles Racial, Sexual Harassment Claims for \$10M

SHRM Online

August 23, 2017

# Best Lawyers in America© 2018 Edition Honors More Than 200 Littler Lawyers

Littler Press Release

August 17, 2017

#### Ford Settles Sexual, Racial Harassment Claims at Chicago Plants for \$10 Million

Chicago Tribune

August 17, 2017

#### Can or Should Employers Fire Employees Who Participate in Hate Groups?

SHRM Online

August 15, 2017

#### **Trump to Tap Disabled Vet as EEOC Member**

Bloomberg BNA Daily Labor Report

August 1, 2017

# SCOTUS May Decide Whether Sexual Orientation is a Protected Class

HR Drive

July 10, 2017



# **Trump Nominates Corporate Counsel as New EEOC Chair**

Bloomberg BNA

June 29, 2017

#### Italian Chain Rosebud Settles Race Discrimination Lawsuit for \$1.9 Million

Eater Chicago

May 31, 2017

#### Littler and Its Attorneys Receive Top Rankings in 2017 Chambers USA Guide

Littler Press Release

May 26, 2017

#### Littler Recognized as ACC Value Champion

Littler Press Release

May 19, 2017

#### Littler Survey Reveals Employers Caught in a Tangled Web of Federal, State and Local Laws

Littler Press Release

May 11, 2017

#### Federal Job Bias Online Tool Rolled Out in Five Cities

Bloomberg BNA Daily Labor Report

March 13, 2017

#### Annual Report on EEOC Developments - Fiscal Year 2016

Littler Report

February 27, 2017

#### What Positions to Expect out of the EEOC in 2017

HR Dive

February 27, 2017

#### In Good Hands

Human Resource Executive Online

February 6, 2017

#### **EEOC Will Keep Big-Case Focus but May Trim Sails**

Bloomberg BNA

January 12, 2017



#### 4 Changes EEOC May Face Under Trump

Law360

January 6, 2017

#### What We Can Expect From The EEOC In 2017

TLNT

December 22, 2016

#### A Review of the EEOC's Systemic Initiative: Tracking its Progress, Current Priorities, and Key Developments in FY 2016

Littler Report

December 15, 2016

#### The EEOC's Longtime General Counsel Decides That He's Ready for a Change

Corporate Counsel

December 1, 2016

#### Federal Court Weighs Key Decision on LGBT-workplace Bias

The Associated Press

November 30, 2016

#### Legal, Yes. But a Best Practice?

Human Resource Executive Online

November 29, 2016

#### EEOC Performance and Accountability Report Shows Increase in Charge Filings for FY 2016

Littler ASAP

November 18, 2016

#### EEOC Tops \$428M for Bias Victims, Cuts Charge Backlog

Bloomberg BNA Daily Labor Report

November 16, 2016

#### How One Case Could Decide the Future of Federal LGBT Employee Protections

HR Dive

November 15, 2016

#### **EEOC's Expanding Priorities**

Human Resource Executive Online

November 2, 2016



# EEOC's New Strategic Enforcement Plan Takes Aim at Gig Economy, Other Emerging Workforce Issues

Littler ASAP

October 18, 2016

#### The Best Lawyers in America<sup>®</sup> Honors More Than 180 Littler Lawyers in Its 2017 Edition

Littler Press Release

August 16, 2016

#### **New Pay Reporting Rules Could Drown Employers in Costly Paperwork**

Compliance Week

August 16, 2016

#### A White Actor is Cast in 'In the Heights,' Setting Off a Complicated Debate

The Chicago Tribune

August 14, 2016

#### Does Wearing a Gadsden Flag Insignia Make for a Hostile Workplace?

*InsideCounsel* 

August 11, 2016

#### Can Older 'Subclasses' Sue Under ADEA?

Bloomberg BNA Daily Labor Report

August 10, 2016

#### **Compliance's Increasing Role in Preventing LGBT Discrimination**

Compliance Week

July 19, 2016

#### LGBT Bias Claims and Overtime Pay Among Employers' Top Concerns – Survey

Reuters

July 13, 2016

#### **Lawsuits for Wages, Discrimination Top Employers' Worries**

Bloomberg BNA Daily Labor Report

July 13, 2016

#### **Employers Expect Increases in LGBT Discrimination Claims**

BenefitsPro

July 13, 2016



# Littler Survey Shows Employers Grappling With Regulatory, Social Changes

Littler Press Release

July 12, 2016

#### **Exec Survey Predicts Compliance Woes, Spike in Bias Claims**

Law360

July 12, 2016

#### **Chambers USA Recognizes Littler and Attorneys in 2016 Guide**

Littler Press Release

May 27, 2016

#### **EEOC to Hold Rare Public Hearing on Tech Diversity**

**USA Today** 

May 18, 2016

#### WPI Insider Briefing - A Look at What the EEOC Has Planned for FY 2016

Littler Podcast

March 7, 2016

# **EEOC Widens Bias Claimants' Access to Employer Statements**

Bloomberg BNA

February 18, 2016

#### **Aging, But Keeping Active**

Corporate Counsel

February 1, 2016

#### Feds Cash in with 'Aggressive' Workplace Lawsuits

Washington Examiner

February 1, 2016

#### **Employment Law Outlook for 2016**

Human Resource Executive Online

January 21, 2016

#### **Systematic Cases Dominate EEOC Enforcement**

Compliance Week

January 12, 2016



#### Survey of Women Finds Rampant Sexism in Tech. Can It Be Fixed?

Corporate Counsel

January 12, 2016

#### Annual Report on EEOC Developments - Fiscal Year 2015

Littler Report

January 12, 2016

#### 5 EEOC Enforcement Trends To Watch In 2016

Law360

January 5, 2016

#### Seventh Circuit Rules Against EEOC Regarding CVS Separation Agreements

**XpertHR** 

December 18, 2015

#### Littler Report Analyzes EEOC Developments and Trends to Watch in 2016

Littler Press Release

November 30, 2015

# Looking Backward and Forward: A Review of Key EEOC Developments, Successes and Failures in FY 2015 and What to Watch For in FY 2016

Littler Insight

November 23, 2015

#### **EEOC's Money Remedies, Charge Activity Rose in FY 2015**

Bloomberg BNA Human Resources Report

November 19, 2015

# The EEOC Issues Proposed Rule on GINA and Wellness Programs

Littler Insight

November 17, 2015

# The Government's Anti-Discrimination Watchdog is Getting More Aggressive - and Employers Are Fighting Back

The Washington Post

November 13, 2015

#### Littler Attorneys Recognized in the Best Lawyers in America© 2016 Edition

Littler Press Release

August 18, 2015



# Being connected could dial up legal problems for employers in the 24/7 workplace

ABA News

August 3, 2015

#### Labor & Employment Digest: July/August 2015

Inside Counsel

August 1, 2015

#### **ACA Implementation No Longer a Top Employment Law Worry**

Corporate Counsel

July 20, 2015

#### Where the human resource worries reside

Fleet Owner

July 17, 2015

#### Overtime Reform, ACA, LGBT Policies Among Concerns for Today's Employers

Littler Press Release

July 14, 2015

# Littler Lawyers Named to "Most Powerful Employment Lawyers" List by Human Resource Executive Magazine® and Lawdragon

Littler Press Release

June 17, 2015

#### **Labor & Employment Digest: June 2015**

**InsideCounsel** 

May 28, 2015

#### **Chambers USA Recognizes Littler and Its Attorneys**

Littler Press Release

May 20, 2015

#### EEOC given latitude when dealing with employers on conciliation efforts

InsideCounsel

May 11, 2015

#### EEOC conciliation efforts ruling is only a partial victory for employers

Business Insurance

May 10, 2015



# Litigation adds complexity to once-simple laws

**Business Insurance** 

May 10, 2015

#### **Kentucky Case Could Sink Local Right-To-Work Expansion**

Law360.com

May 4, 2015

#### Supreme Court Confirms EEOC Conciliation Efforts are Subject to Judicial Review

Littler Insight

April 30, 2015

#### EEOC Conciliation Subject to Court Scrutiny, But Scope of Review is Limited, Justices Rule

Bloomberg BNA Daily Labor Report

April 29, 2015

# **EEOC Pursuing Discrimination Cases Aggressively**

Today's General Counsel

April 1, 2015

# Supreme Court's UPS ruling widens scope of accommodating pregnant workers

Business Insurance

March 29, 2015

#### Supremes Revive Young v. UPS Case

Human Resource Executive

March 26, 2015

#### **Supreme Court Revives Pregnancy Discrimination Act Claim**

Society for Human Resource Management (SHRM)

March 25, 2015

#### **Employer May Violate Pregnancy Bias Law by Denying Light Duty, Split Court Rules**

Bloomberg BNA

March 25, 2015

#### **Supreme Court Backs Pregnant UPS Worker**

**Forbes** 

March 25, 2015



#### **Attorneys React To High Court Pregnancy Bias Ruling**

Law360.com

March 25, 2015

# **High Court UPS Ruling Means Changes to EEOC Guidance**

Law360.com

March 25, 2015

## **Religious Discrimination Presents an Altar Reality**

Workforce

March 24, 2015

#### In 50th Year, EEOC Pushes Enforcement Limits

Society for Human Resource Management (SHRM)

March 4, 2015

# **Looking to Rebound**

Corporate Counsel

March 1, 2015

# Update on Criminal Background Checks: Impact of EEOC v. Freeman and Ongoing Challenges in a Continuously Changing Legal Environment

Littler Insight

February 23, 2015

#### Q&A: Littler Mendelson's Barry Hartstein on EEOC's 2014 performance

Reuters

February 10, 2015

#### What The EEOC's Charge Stats Really Mean to GCs

Law360.com

February 6, 2015

#### Keeping Up With the EEOC in 2015

Texas Lawyer

February 2, 2015

#### **Should pregnancy Create Special Preferences at Work?**

Diversity & the Bar

February 1, 2015



# **EEOC Welcomes New Staff to Build on Agency's National Enforcement Strategy**

Bloomberg BNA Daily Labor Report

January 30, 2015

#### EEOC Will Take 'Harder Line' in 2015 Despite Recent Setbacks, Says Report

HR Compliance Expert

January 22, 2015

# Littler report cites drop in EEOC charges filed, notes agency 'fell short' on systemic enforcement

Wolters Kluwer

January 20, 2015

#### Littler's Barry Hartstein breaks down the EEOC's 2014, discusses the year to come

Inside Counsel

January 14, 2015

## Keeping Up With the EEOC in 2015

Corporate Counsel

January 14, 2015

# EEOC Reasonable Cause Determinations Increase in 2014, Littler Reports Finds

**XpertHR** 

January 8, 2015

#### The EEOC issues you'll want to keep an eye on in 2015

**HR** Morning

January 7, 2015

#### **EEOC Saw Dip In Systemic Bias Efforts, Report Says**

Law360.com

January 6, 2015

#### **Littler Issues Annual Report on EEOC Developments**

Littler Press Release

January 5, 2015

#### EEOC to focus on hiring barriers, pregnancy bias, ADA and wellness in 2015: Report

**Business Insurance** 

January 5, 2015



# **Annual Report on EEOC Developments - Fiscal Year 2014**

Littler Report

January 5, 2015

#### **Pregnant Driver's UPS Suit Hits Supreme Court**

**AOL** Jobs

December 3, 2014

#### 2015 Supreme Court preview

*InsideCounsel* 

November 21, 2014

#### Caregiver Discrimination: It's Not Just About Women and Children Anymore

Diversity & the Bar

October 1, 2014

#### Littler Attorneys Included in the Best Lawyers in America© 2015 Edition

Littler Press Release

August 18, 2014

# Do More Jobs and Stagnant Pay Spell Lawsuits?

Society for Human Resource Management (SHRM)

July 28, 2014

#### Littler survey indicates despondent employees increasingly willing to sue

*InsideCounsel* 

July 24, 2014

#### **Employers Blame Economy for Workers' Lawsuits**

Human Resource Executive Online

July 22, 2014

#### **Employers Could Face Increased Litigation From Whistle-Blowers, Disgruntled Workers**

Bloomberg BNA Human Resource Report

July 21, 2014

#### **Employers Facing Regulatory and Economic Challenges**

Corporate Counsel

July 9, 2014



# Littler Survey Reveals Impact on Employers of a Divided Government, Myriad Forces Reinventing the Workplace

Littler Press Release

July 8, 2014

## Mach Mining-EEOC High Court Case Could Be 'Game Changer'

Law360.com

July 1, 2014

# Littler Attorneys Recognized Among the Nation's Most Powerful Employment Attorneys by Human Resource Executive Magazine® and Lawdragon

Littler Press Release

June 17, 2014

#### Littler and Its Attorneys Ranked In 2014 Chambers USA Guide

Littler Press Release

May 23, 2014

## Littler Named Law Firm of the Year for Labor and Employment by Who's Who Legal

Littler Press Release

April 2, 2014

# **EEOC Releases Charge Statistics for FY 2013**

Littler ASAP

February 5, 2014

## **5 Tips For Employers Facing An EEOC Investigation**

Law360.com

January 30, 2014

#### Employers beware: EEOC likely to continue ADA, ACA fight

Employee Benefit News

January 27, 2014

# **Employers Had Significant Wins Against EEOC in 2013**

Society for Human Resource Management (SHRM)

January 27, 2014

#### **Littler Issues Annual Report on EEOC Activity**

Littler Press Release

January 22, 2014



#### **Annual Report on EEOC Developments - Fiscal Year 2013**

Littler Report

January 22, 2014

#### **EEOC Lawsuit Filings Dipped Over Past 2 Years, Report Says**

Law360.com

January 22, 2014

#### Seventh Circuit Holds Failure to Conciliate is Not a Defense Available to Employers in Litigation with the EEOC

Littler Insight

December 30, 2013

#### EEOC targets national origin discrimination, observers expect guidance update

**Business Insurance** 

November 20, 2013

# Littler Attorneys Named in Best Lawyers in America® 2014 Edition

Littler Press Release

August 15, 2013

# **EEOC's Ongoing Interest In Criminal Background Checks**

Law360.com

July 12, 2013

#### Littler Distinguished Among the Nation's Most Powerful Employment Attorneys

Littler Press Release

June 25, 2013

#### Littler Named Management, Labour and Employment Firm of the Year by Who's Who Legal

Littler Press Release

June 24, 2013

#### **Supreme Court Raises the Bar in Bias Cases**

Wall Street Journal

June 24, 2013

# Two New EEOC Criminal Record Lawsuits Underscore Important Strategic and Practical Considerations for Employers Conducting Background Checks

Littler Insight

June 12, 2013



#### **Q&A With Littler Mendelson's Barry Hartstein**

Law360

May 29, 2013

#### Littler Mendelson Named in the 2013 Chambers USA Guide

Littler Press Release

May 24, 2013

# Workplace Policy Institute: The Labor, Employment and Benefits Law Implications of the Affordable Care Act - Are You Prepared?

Littler Report

May 9, 2013

#### Lawyers Discuss Guidance on Potential Bias in Hiring

Prevention of Corporate Liability: Current Reports

April 15, 2013

# Lawyers, EEOC Official Discuss Guidance On Potential Bias in Criminal History Checks

Privacy Security Law Report

April 15, 2013

# **EEOC: EEOC goes CSI**

Employee Benefit News

April 1, 2013

#### **EEOC** Recoveries on the Rise

Human Resources Executive

March 20, 2013

#### The 2012 Global Employer: Highlights of Littler's Fifth Annual Global Employer Institute

Littler Report

February 21, 2013

# **EEOC** to Focus on Opinion-Driven Performance Reviews

Bloomberg BNA Benefits & Compensation Management Update

January 23, 2013

# EEOC to keep pressure on systemic discrimination in 2013 - report

Thomson Reuters News & Insight

January 11, 2013



# New Report Provides Insight on Increased Stakes For Employers In Combating Discrimination in the Workplace

Littler Press Release

January 9, 2013

#### Annual Report on EEOC Developments - Fiscal Year 2012

Littler Report

January 8, 2013

#### EEOC warns employers of discrimination related to domestic violence

InsideCounsel

January 1, 2013

#### EEOC Will Focus in 2013 on Hiring, Pay, Harassment

Society for Human Resource Management (SHRM)

December 21, 2012

# **EEOC Approves Strategic Enforcement Plan**

Littler ASAP

December 20, 2012

# **New Federal Guidance Complicates Criminal Background Checks**

Compliance Week

October 30, 2012

#### **Employers Should Brace For EEOC Hiring Bias Crackdown**

Law360.com

September 14, 2012

#### Best Lawyers in America® Names 164 Littler Attorneys to 2013 Edition

Littler Press Release

September 7, 2012

#### **EEOC Seeks Feedback on Draft Strategic Enforcement Plan**

Littler ASAP

September 6, 2012

#### EEOC Holds Public Meeting to Gain Input on Proposed Strategic Enforcement Plan

Littler ASAP

July 19, 2012



#### **EEOC Seeks Input on Developing Strategic Enforcement Plan**

Littler Insight

July 19, 2012

#### Littler Named World's Leading Law Firm for Management Labor and Employment Work

Littler Press Release

June 12, 2012

#### Littler Attorneys Recognized As Nation's Most Powerful Employment Attorneys

Littler Press Release

May 25, 2012

#### Criminal Background Checks: Evolution of the EEOC's Updated Guidance and Implications for the Employer Community

Littler Report

May 17, 2012

#### **New Handle on Crime**

The Wall Street Journal

May 2, 2012

# Littler attorney demystifies new EEOC criminal history guidance

**Employment Law Daily** 

April 30, 2012

# EEOC Issues Updated Criminal Record Guidance that Highlights Important Strategic and Practical Considerations for Employers

Littler Insight

April 30, 2012

#### EEOC Guidance Emphasizes Possible Bias in Blanket Bans of Job Applicants with Criminal Pasts

ABA Journal

April 26, 2012

#### Arrest, minor criminal records derail job search

CareerDiva.net

April 25, 2012

#### The 2011 Global Employer: Highlights of Littler's Fourth Annual Global Employer Institute

Littler Report

February 15, 2012



#### **Criminal Background**

HR Magazine

February 1, 2012

#### New Report Provides Insight on EEOC Plan to Focus on Systemic Discrimination

Littler Press Release

January 26, 2012

#### Annual Report on EEOC Developments - Fiscal Year 2011

Littler Report

January 20, 2012

# EEOC Receives a Record Number of Private Sector Discrimination Charges and Secures Highest Amount in Damages in FY 2011

Littler ASAP

November 18, 2011

# Best Lawyers in America® Names 108 Littler Lawyers to 2012 Edition

Littler Press Release

September 12, 2011

# **Guarding Against Abuse Of Criminal Records By Employers**

Law360.com

August 24, 2011

# **EEOC Weighs Need for Hiring Guidelines Revisions**

Society of Human Resource Management Online

August 2, 2011

#### An Employer's Guide to EEOC Systemic Investigations and Subpoena Enforcement Actions

Littler Report

August 1, 2011

#### The EEOC's Priorities Still Include Regulating the Use of Criminal Records by Employers

Littler Insight

July 27, 2011

#### Criminal Checks for U.S. Job Seekers Defended by Business Group

Bloomberg

July 26, 2011



# Littler Recognized as Highly Regarded Labor & Employment Firm by Who's Who Legal and Dominates its Top Attorneys List

Littler Press Release
July 11, 2011

### **Chambers USA Honors Littler And Its Attorneys**

Littler Press Release
June 27, 2011

#### Littler Attorneys Recognized as Nation's Most Powerful Corporate Employment Lawyers

Littler Press Release

### The Coming Regulatory Avalanche: Engineering Practical Employment and Labor Law Compliance Solutions

Littler Report

June 17, 2011

April 6, 2011

## Recent EEOC Developments Involving Disqualification of Applicants Based on Criminal History

Littler Report

March 28, 2011

# Year-End Roundup of EEOC Developments - Part II

Littler ASAP

December 27, 2010

## Year-End Roundup of EEOC Developments - Part I

Littler ASAP

December 21, 2010

#### Barry Hartstein Honored with Cornell University's 'Groat Award'

Littler Press Release

November 22, 2010

#### EEOC to Hold Meeting on the Use of Credit History as Employment Screening Device

Littler ASAP

October 13, 2010

#### Prominent Labor and Employment Attorney Barry A. Hartstein Joins Littler Mendelson's Chicago Office

Littler Press Release

August 16, 2010



# Recent EEOC Developments Involving Disqualification of Applicants Based on Criminal History

Littler Mendelson Class Action Summit 2010

Telecommuting: The New Workplace of the '90's

Employee Relations Law Journal
Spring 1996

Weeks v. Baker & McKenzie: A Potential 'Blueprint' for Sexual Harassment Litigation

Employee Relations Journal Spring 1995

The Broadening Scope of Harassment in the Workplace

Employee Relations Law Journal Spring 1994

An Employer's Guide to the Civil Rights Act of 1991

Corporate Counsel's Quarterly July 1992

Rules of the Road in Dealing with Personnel Records

Employee Relations Law Journal
Spring 1992

**Managing Workplace Disputes From Prevention to Cure** 

1991

Bargaining During a Recession - Employers Beware

Employee Relations Law Journal 1991

OFCCP's New Compliance Manual – Preparing For An Affirmative Action Audit

The Practical Labor Lawyer, Employee Relations Law Journal Spring 1990

A Procedural Guide to Contesting Employment Related Violations of IRCA (Immigration Reform and Control Act)

The Practical Labor Lawyer, Employee Relations Law Journal 1989



# An Employer's Response to Frivolous Lawsuits: Avenues for Recovering Attorney's Fees

The Practical Labor Lawyer, Employee Relations Law Journal Spring 1988

#### **Drug Testing in the Workplace: A Primer for Employers**

Employee Relations Law Journal
Spring 1988

# **Speaking Engagements**

#### Be Prepared for Expanding Job Posting Requirements – Illinois is Next in Line!

December 4, 2024

#### Legal Ethics in Use of Artificial Intelligence

American Employment Law Council Annual Conference, Ojai, CA October 18, 2024

#### **Effectively Addressing Sexual Harassment in the Workplace**

"Because of Sex" Workshop Presented by EEOC, Chicago, IL July 23, 2024

# An Insider's View of the EEOC: Recent and Current Strategies, Litigation, Settlements and What's on the Horizon July 17, 2024

An Insider's View of the EEOC: Recent and Current Strategies, Litigation, Settlements and What's on the Horizon Littler Executive Employer Conference, Phoenix, AZ May 10, 2024

# Dealing with the EEOC and Related EEO Issues: Key Developments and What's on the Horizon

2024 HR in Hospitality Conference, Atlanta, GA April 29, 2024

#### **Ethics Challenges Involving EEO Settlements and Evolving Use of AI**

American Employment Law Conference, Amelia Island, FL October 21, 2023

#### Inclusion, Equity & Diversity 2.0 – A Panoramic View and Update of IE&D's Hot Issues

Littler Executive Employer Conference, Phoenix, AZ May 10, 2023



# **Deposition Ethics**

National Conference on Equal Employment Opportunity, Las Vegas, NV March 30, 2023

#### The State of Vaccinations and Testing - A Continued Conundrum

Littler Executive Employer Conference May 5, 2022

#### A Practical Primer on Inclusion, Equity & Diversity Programs

Littler Executive Employer Conference May 4, 2022

Littler's Annual Report on the EEOC: Looking Back at FY 2021 Developments and Looking Forward at the Commission's Plans for FY 2022

April 27, 2022

Littler's Annual Report on the EEOC: A Practical Primer on Organizational, Procedural and Case Developments
April 14, 2021

The COVID-19 Vaccine – Legal and Practical Implications

January 20, 2021

The COVID-19 Vaccine – Legal and Practical Implications

January 13, 2021

Littler's Annual Report on the EEOC: A Practical Primer On Organizational, Procedural, and Case Developments March 10, 2020

Pay Equity: EEO-1s, the EEOC and the States - Where Do We Go From Here?

November 22, 2019

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon

February 22, 2019

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon

February 19, 2019

Looking Back and Forward – Reflections on the EEOC: A Conversation with EEOC Acting Chair Victoria A. Lipnic

Littler Executive Employer, Phoenix, AZ

May 3, 2018



# **EEOC Update**

National HR in Hospitality Conference & Expo, Las Vegas, NV March 5, 2018

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon

February 28, 2018

Harassment Prevention: The "Legal Rules of the Road" Involving Harassment and Related Litigation by the EEOC

February 7, 2018

**EEOC Priorities and What They Mean for Employers** 

May 11, 2017

Equal Pay: What Do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers?

November 17, 2016

The Next Wave: Pay Equity Laws

Tysons Corner, VA November 16, 2016

Equal Pay: What do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers?

October 27, 2016

Top Ten Issues for Employers to Watch for at EEOC in 2016

2016 EEOC Chicago Seminar, Northbrook, IL

August 3, 2016

Dealing with the EEOC: New Way of Doing Business in Handling Charges of Discrimination

April 22, 2016

Dealing with the EEOC: New Way of Doing Business in Handling Charges of Discrimination

April 18, 2016

Recent EEOC Developments and What to Watch for in 2016

Chicago, IL

March 8, 2016

Littler's Annual Report on the EEOC

January 26, 2016



Criminal Records and Employment: Legal Update and Guidance on Compliance in a Continuously Changing Legal Environment

March 13, 2015

Littler report cites drop in EEOC charges filed, notes agency 'fell short' on systemic enforcement

Wolters Kluwer

January 20, 2015

Littler's Annual Report on the EEOC

January 9, 2015

The Changing Rules of the Road Dealing with Pregnancy Discrimination

August 13, 2014

**EEOC Update: Retaliation and What's New** 

Las Vegas

April 28, 2014

Littler's Annual Report on the EEOC: Looking Back and Forward - Successes, Failures and Anticipated Trends

February 5, 2014

**Best Hiring Practices for Screening Talent** 

Chicago, IL

October 2, 2013

Take-aways From Freeman's Victory Against the EEOC About Disparate Impact and Background Checks

September 10, 2013

Social Recruiting and Hiring: Sourcing the Best Talent, Doing Due Diligence and Avoiding Liability

Littler Mendelson, San Francisco, CA

April 10, 2013

The EEOC's New Strategic Enforcement Plan (SEP) Critical Challenges Faced by Employers

January 24, 2013

Background Checks for the 21st Century: How to Protect Your Organization Without Sinking in the Quagmire of New Laws

Bloomberg BNA Webinar

October 30, 2012

The EEOC's Updated Criminal History Guidance, Strategic Plan and More — What Does This Mean for Your Company?

May 31, 2012



# Background Checks 2012: Can Employers Still Investigate their Employees & Applicants?

Littler Mendelson, Scottsdale, AZ

May 10, 2012

## The EEOC's Expanded Agenda and Systemic Initiative: What Employers Can Expect During the Coming Year

Littler Mendelson, Scottsdale, AZ

May 10, 2012

#### **Annual Conference - American Employment Law Council**

October 19-22, 2011

#### 2011 EEO Update: An Employers' Perspective

Technical Assistance Program for Employers - Equal Employment Opportunity Commission (EEOC)

August 10, 2011

## **Implicit Bias**

National Conference on Equal Employment Opportunity Law - Equal Employment Opportunity Committee, Section of Labor and Employment Law - American Bar Association

April 9, 2011

# Dealing with an Emboldened EEOC: An Employer Roadmap to Investigations, Enforcement and Compliance in Today's Environment

2011 Executive Employer Conference® - Littler Mendelson, Phoenix, AZ

April 7, 2011

#### ADA Compliance Based on the Final Regulations and A Renewed Focus By the EEOC

April 5, 2011

#### Preventing, Preparing For, and Responding to Threats and Acts of Violence in the Workplace

Association of Corporate Counsel, Chicago Chapter

October 5, 2010

#### **Class Action Summit**

Rancho Palos Verdes, CA

September 23, 2010

#### What Every Employer Needs to Know About EEO Law-2010 Update

Technical Assistance Program for Employers, Chicago Area

August 4, 2010



#### Pattern or Practice Litigation – EEOC's Best Weapon?

National Conference on Equal Employment Opportunity Laws March 25, 2010

#### The Lilly Ledbetter Fair Pay Act: Its Background and Future. Evolution or Revolution

University of Memphis Law School Symposium February 19, 2010

# 50 Ways from Sunday – Can A Corporation Really Have A Successful Nationwide Policy That Is Consistent With State and Local Laws

National Conference on Equal Employment Opportunity Law April 3, 2009

#### Managing the New Workplace- Employment Discrimination in the New Workplace

Center for Advanced Human Resources Studies (CAHRS), Cornell University November 13, 2008

#### A View from the Bench: Judicial Perspective on Effective Trial Techniques

2nd Annual CLE Conference, Section of Labor & Employment Law - American Bar Association September 11, 2008

# Harassment Trends and Litigation: An Employer's Perspective - 2008 Update

Technical Assistance Program for Employers - Equal Employment Opportunity Commission (EEOC) May 6, 2008

#### Mistakes Judges Have Seen Even Good Employment Lawyers Make

National Conference on Equal Employment Opportunity Law March 27, 2008

#### Cindy Wild v Hooligan's, Inc

1st Annual CLE Conference, Section of Labor & Employment Law - American Bar Association November 7-10, 2007

#### **Hot Employment Issues and EPLI Coverage**

Client Presentation March 13-14, 2007

#### Employment Discrimination Class Actions – Overview, Recent Trends and Substantive Developments

Chicago Bar Association November 29, 2006



# True Challenges in EEO Lawsuits - Dealing with Compensatory and Punitive Damages in EEO Litigation

National Conference on Equal Employment Opportunity Law March 2006

#### From the Judge's Perspective: A Discussion of EEO Claims and Litigation

Minneapolis State Bar Association November 16, 2005

#### The Enforcers: The View from Washington

Annual Meeting - American Bar Association August 9, 2004

#### **Preparing for the Workforce of the Future**

Society of Human Resources Professional June 9, 2004

#### **Key Steps to Avoiding the Employment Class Action**

Client Presentation
May 5, 2004

# Trial of an ADEA Case: Joe Moore v. The University of Notre Dame

Mid-Winter Program, EEO Committee - Section of Labor & Employment Law March 22, 2003

#### An Employer's Guide to Reductions-In-Force and Corporate Reorganizing

North Shore Labor Council Meeting June 13, 2002

#### National Conference on Evaluating Harassment Cases in the 21st Century

Section of Labor & Employment Law - American Bar Association November 10-11, 2000